



TIGAR A.D. CORPORATION

Nikole Pašića 213
18300 Pirot
Serbia

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COMMERCIAL COURT OF NIŠ
REGISTRY FILE INSERT: 1 – 1087
CORPORATE ID: 07187769
BANK ACCOUNTS:
180 – 0173750101000 – 57
160 – 0000000007202 – 04

Ref.:
Date: 16 November 2007

STATEMENT REGARDING TIGAR AD'S SIX-MONTH BUSINESS PLAN

Pursuant to Article 5 of the Regulations on Public Company Reporting and Disclosure of Voting Shareholders, the Board of Directors hereby releases the following statement regarding Tigar AD's June-December 2007 Business Plan.

GENERAL

Registered name: **Akcionarsko društvo
"Tigar" Pirot (Joint-Stock Company
Tigar AD Pirot), hereinafter referred to
as Tigar AD or the Holding Company**
Registered address: **Nikole Pašića 213,
18 300 Pirot, Serbia**

Corporate ID number: **07187769**

Fiscal ID number: **100358298**

Incorporation certificate: **Registry file no.
1-1087**

Web site address: **www.tigar.com**

Core activity: **holdings**

MEMBERS OF THE BOARD OF DIRECTORS

Executive members:

Dragan Nikolić, Chairman;
Jelena Petković; Slobodan Sotirov; Milivoje
Nikolić

Non-executive members:

Vladimir Nikolić, Ljubiša Nikolovski, Jose
Alexandre F. da Costa

Independent members:

Dr. Živko Mitrović, Tihomir Nenadić

Tigar AD's Board of Directors has adopted a 2007-2009 Business Plan and a 2007 Monthly Plan for the Holding Company and all of its subsidiaries (the documents are available for inspection on www.tigar.com). The starting point for the development of these plans was 2006 performance.

The applied Business Plan methodology allows for reporting at the Holding Company level and subsidiary level, as well as by subsidiary product line or sales channel, as appropriate. The Business Plan, including its initial hypotheses, is comprised of several sections: capital expenditures, income and expenses, balance sheet, income statement, working capital, and key ratios. The Business Plan for the Holding Company projects income from services defined by adopted budgets, income from subsidiary dividends based on the respective interest and dividend policy, and income from capital gain based on the estimated difference between the book value and the realized price. Operating expenses are lower mainly as a result of planned job cuts, and finance expenses are based on existing long-term loans and the planned reduction in short-term borrowing. Projected subsidiary production outputs and sales levels are higher for the latter part of the year than during the first six months of the current year, due to the seasonal nature of several product lines. Relative to the same period of the previous year, the Business Plan calls for production and sale growth, restructuring of the product and sales mix (especially of footwear and technical rubbers goods), and a higher operating result. Key investment activities are focused on the refurbishment of infrastructures (including energy supply) at the new Tigar III industrial location, development of the automotive service network, purchasing of equipment required for Tigar Footwear, Tigar Technical Rubber Goods and Tigar Incon to achieve Business Plan objectives, and outfitting of the new business center in Belgrade.

Tigar AD Board of Directors

Dragan Nikolić
Chairman